



INVESTOR DAY

October 6th

Forward Looking Statements

This presentation, together with the accompanying oral remarks, scripts, slides and any related question-and-answer session made at the Investor Day held on October 6, 2026 (together, the “Investor Day Materials”), includes “forward-looking statements” within the meaning of the “safe harbor” provisions of the Private Securities Litigation Reform Act of 1995. The actual results of Rezolve AI plc (“Rezolve,” the “Company,” “we,” “us” or “our”) may differ from its expectations, estimates and projections and consequently, you should not rely on these forward-looking statements as predictions of future events. Words such as “expect,” “estimate,” “project,” “budget,” “forecast,” “anticipate,” “intend,” “plan,” “target,” “aim,” “may,” “will,” “could,” “should,” “believes,” “predicts,” “potential,” “continue,” “design” and similar expressions as they relate to us, our performance and/or our technology are intended to identify such forward-looking statements. Forward-looking statements in the Investor Day Materials include, without limitation, statements regarding our full-year 2026 revenue guidance of approximately \$360 million; our targeted annual recurring revenue (“ARR”) exit rate of at least \$500 million for 2026; our expected gross margin improvement and revenue mix shift toward software, recurring platform and infrastructure licensing revenue; our expected operating cash outflows in the second half of 2026 and the second half of 2027; the expected approximately \$60 million of annualized benefit from our operating efficiency program; our strategic framework and five strategic priorities and our path to profitability; the integration and consolidation of acquired businesses and future acquisitions; any exercise of our share repurchase authority; the anticipated growth of AI-driven and agentic commerce, estimates of the value of agent-orchestrated commerce and total addressable market estimates; the development, launch, timing, performance, capabilities and adoption of RezolveCommerce, RezolvePay, RezolveReward, RezolveInsight and our brainpowa model, including its accuracy and ability to limit hallucinations; the expected economic benefits of RezolvePay to merchants; the commercialization of our infrastructure as standalone enterprise infrastructure; expected enterprise adoption, expansion within our installed base and customer and partner deployments; our relationships with Microsoft, Google, Tata Consultancy Services, Tech Mahindra and other partners, the transition of professional services delivery to partners and future partner announcements; and our future growth, results of operations, financial condition and liquidity. These statements reflect management’s current beliefs, assumptions and expectations and are subject to a number of factors that may cause actual results to differ materially.

Such factors include but are not limited to our ability to achieve our revenue, ARR, margin, adjusted EBITDA and cash flow targets; our limited operating history and history of financial losses; our liquidity and our ability to raise additional capital when needed or on acceptable terms; our ability to integrate acquired businesses, manage our growth effectively and realize anticipated cost savings and synergies; our dependence on strategic relationships with third parties, including our distribution partners, and the non-performance, termination, non-renewal or material modification of agreements with them; customer demand, deployment timing and contract terms, including termination rights; whether the markets for our AI-powered commerce solutions, including agentic commerce, develop more slowly or differently than we expect; competition and rapid technological change; the risk that our AI technologies, including brainpowa, produce inaccurate, misleading, biased or otherwise flawed outputs, and our dependence on the quality and availability of training data; regulatory requirements applicable to payment transactions on our platform, including in connection with RezolvePay; our ability to protect our intellectual property; data privacy, cybersecurity and evolving AI, payments and consumer protection regulation; risks associated with our international operations and expansion, exchange rate fluctuations and trade barriers; seasonal fluctuations in our operating results; price fluctuations and impairment risk relating to our digital asset holdings; dilution from issuances of additional Ordinary Shares; volatility in the trading price of our Ordinary Shares; and legal proceedings and commercial or contractual disputes. You should also carefully consider the risks and uncertainties described in the “Risk Factors” section of Rezolve’s Annual Report on Form 20-F for the fiscal year ended December 31, 2025, as filed with the U.S. Securities and Exchange Commission (the “SEC”) on March 30, 2026 (the “Rezolve 20-F”), and its subsequent filings made with the SEC. These filings identify and address other important risks and uncertainties that could cause actual events and results to differ materially from those contained in the forward-looking statements. Most of these factors are outside Rezolve’s control and are difficult to predict. Factors that may cause such differences include but are not limited to: (1) competition, the ability of Rezolve to grow and manage growth profitably, and retain its management and key employees; (2) changes in applicable laws or regulations; and (3) weakness in the economy, market trends, uncertainty and other conditions in the markets in which Rezolve operates, and other factors beyond its control, such as inflation or rising interest rates. Rezolve cautions that the foregoing list of factors is not exclusive and not to place undue reliance upon any forward-looking statements, including projections, which speak only as of the date made. Oral forward-looking statements made during the Investor Day are qualified in their entirety by these cautionary statements. Except as required by applicable law, Rezolve does not plan to publicly update or revise any forward-looking statements contained herein, whether as a result of any new information, future events, changed circumstances, or otherwise.

Non-GAAP Financial Measures. The Investor Day Materials include adjusted EBITDA, which is a non-GAAP financial measure that Rezolve uses to assess underlying operating performance. It represents EBITDA adjusted for certain non-cash, non-recurring and other items, including share-based compensation, foreign exchange effects, certain fair-value and financing-related items, and specified acquisition, restructuring and other one-time costs. Net income (loss) is the most directly comparable GAAP financial measure to forward-looking Adjusted EBITDA. The Company is unable to provide a quantitative reconciliation of Adjusted EBITDA to net income (loss) without unreasonable efforts because it cannot predict with sufficient certainty the type and extent of specific reconciling items that would be needed to provide such a reconciliation.

Industry and Market Data. The Investor Day Materials include market, industry and survey data and forecasts from third-party sources, as well as internal estimates. We have not independently verified this third-party information, and these estimates involve assumptions and risks similar to those described above.

No Offer. The Investor Day Materials do not constitute an offer to buy or sell, or the solicitation of an offer to buy or sell, any securities, nor shall there be any sale of securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction.



Opening Remarks & Strategic Overview

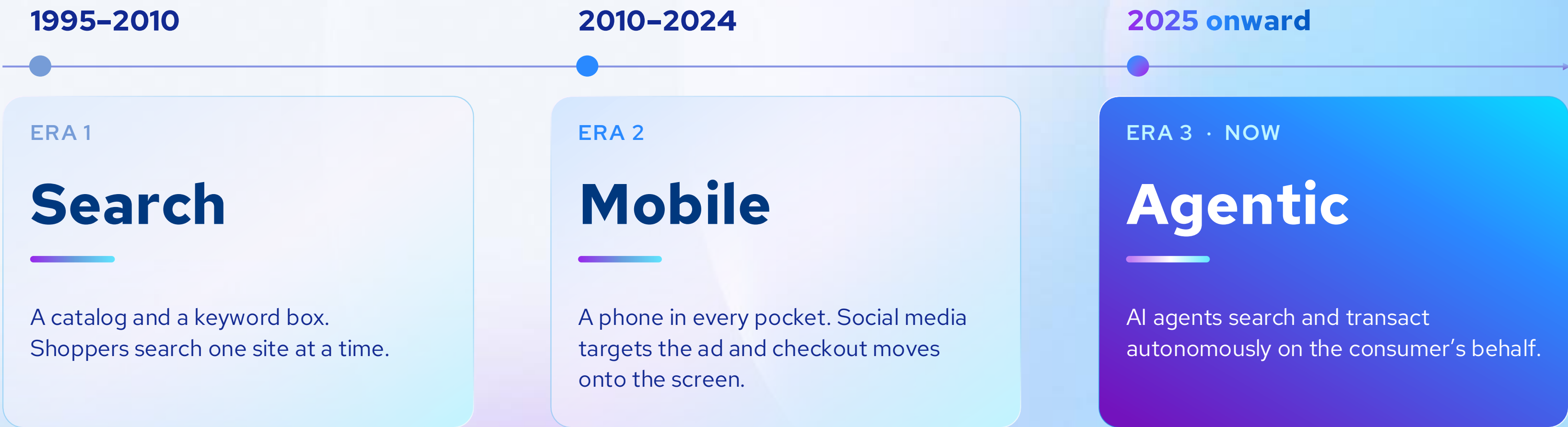


Dan Wagner

Founder, Chairman &
CEO, Rezolve Ai



eCommerce has reinvented itself twice, and the third era has already started





Rezolve Ai at a glance

\$130.8M

H1 2026 revenue, up ~1,970%
from \$6.3M in H1 2025

1,000+

Well over 1,000 exiting H1 2026

\$500M+

Targeted ARR exit rate for 2026,
from \$232M at December 2025

~\$60M

Targeted annualized cost savings

4

Global distribution partners: Microsoft,
Google, TCS and Tech Mahindra

\$3-5T

Agent-orchestrated commerce
value by 2030

McKinsey & Company

MISSION

To become the infrastructure backbone powering AI-driven commerce for merchants, financial institutions, hyperscalers and technology companies.

GROWTH STRATEGY

Rezolve Ai is scaling distribution through its own go-to-market engine, the marketplaces of the world's largest technology platforms, targeted acquisitions whose customer bases it can cross-sell into, and its proprietary IP, developed in house, to put AI commerce in the hands of every retailer.

Priorities

01

Win the Enterprise

Deepen and expand the core commerce platform inside the world's largest retailers, brands and financial institutions.

02

Own the Payment

Move Rezolve Ai from influencing the purchase to executing and settling it, capturing economics at the point of payment.

03

Sell the Infrastructure

Commercialise the data, trust and provenance layers beneath the products as standalone enterprise infrastructure.

04

Scale Through Giants

Reach the global enterprise market through the distribution and delivery capacity of the world's largest technology and services organisations.

05

Compound the Margin

Complete the integration of acquired businesses, drive efficiency across the combined platform and shift revenue mix toward software and recurring revenue.



Investor Day Agenda

Nasdaq MarketSite, New York

09:30	CEO Opening Remarks & Strategic Overview	Dan Wagner
09:50	Market Opportunity	Michele Fisher
10:00	Platform Deep Dives	
	Rezolve Commerce SEO, AEO & Discovery	Laurence O'Toole
	Rezolve Commerce Conversational Commerce	David Ingram
	Rezolve Pay	Naga Samineni
	Rezolve Reward	James House
	Commerce Infrastructure Technology	Sauvik Banerijee

11:05	Capitalizing on the Opportunity	Steve Perry & Elizabeth Lachhar
11:20	Break	
11:45	Partnership panel	Kimberly McKinley, Microsoft & Saurabh Atri, TCS
12:00	Financial Overview and Path to Profitability	Arthur Yao & Yekaterina Gusin
12:20	Q&A	
12:50	Closing Remarks	Dan Wagner
13:00	Finish	



Nasdaq congratulates
Rezolve Ai on
10 years!



**Rezolve Ai
Investor Day**
2026 October 6





Market Opportunity



Michele Fisher

Chief Marketing Officer,
Rezolve Ai



Agentic commerce is a multi-trillion-dollar shift inside a \$30 trillion industry

RETAIL

\$30T

Global retail sales
a year, online and
in store

EMARKETER, December 2025

AGENTIC COMMERCE

\$3-5T

Agent-orchestrated
commerce value by
2030

McKinsey & Company

US AGENTIC COMMERCE

\$300-500B

To be spent via
agents by 2030 in
the US alone

Bain & Company

The customer experience

Start	Opens a tab for each of the three or four brands she knows
Search	Types "winter coat"; half the results are rain jackets and blazers
Filter	Adds three filters, but each site names sizes and fabrics differently
Browse	Scrolls for half an hour through hundreds of near-identical coats
Read	Opens six product pages; none of them explain how warm the coat is
Check Stock	Her two favorites are out of stock in her size
Leave	Still unsure, she closes every tab without buying

Friction destroying conversion

~2.9%

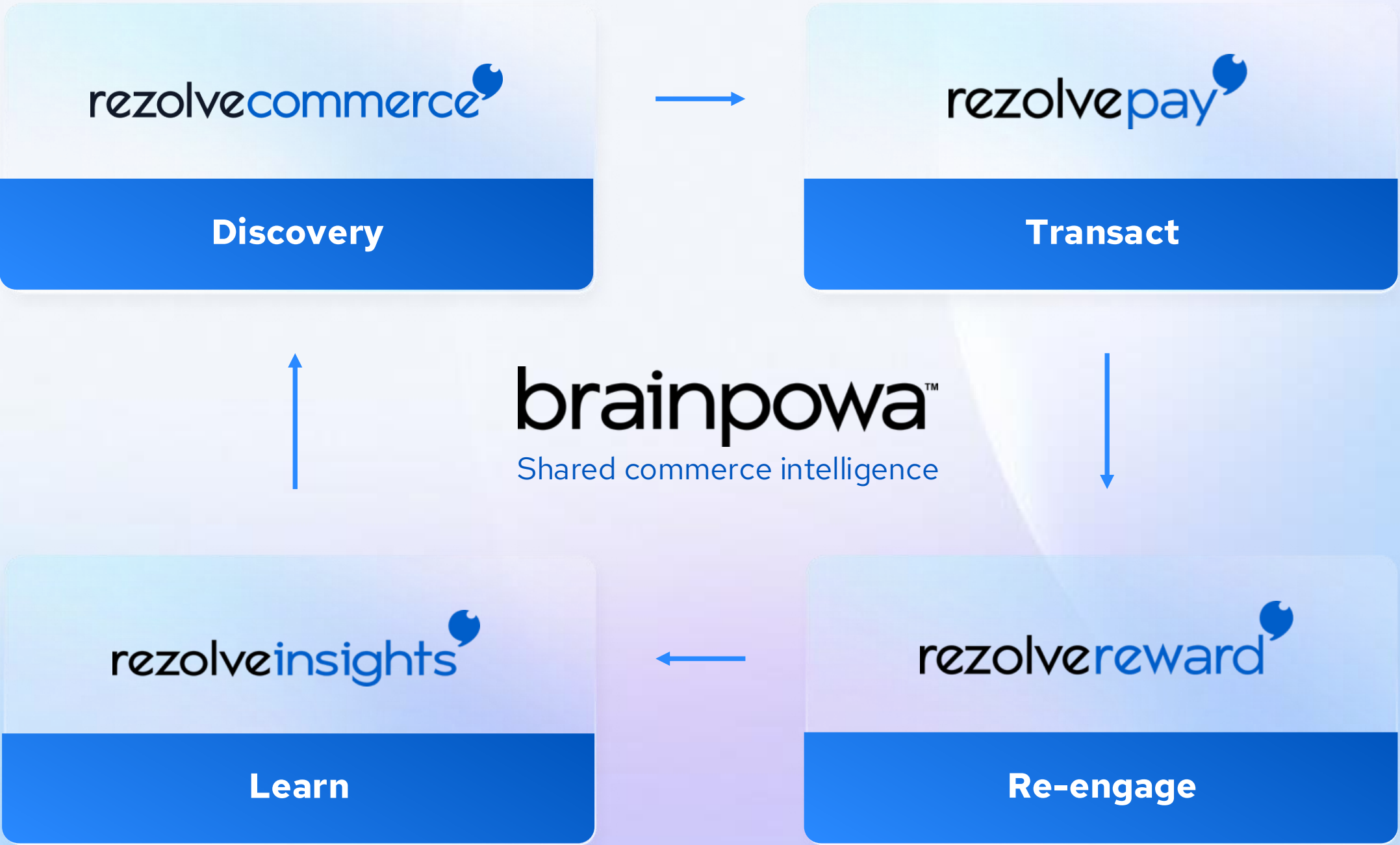
Global average ecommerce conversion rate in 2026*

*Source: Dynamic Yield / Mastercard, 2026



Connected products improve the customer journey

A single loop connects discovery, payment, loyalty and learning.



**More merchants.
More transactions.
More data.**

Shared product and transaction context can improve discovery, relevance and repeat engagement.

Trusted by well over 1,000 customers

Trusted by Global Brands

Moving up the GMV curve

Current

\$200M+

GMV of the enterprise and hospitality merchants we serve today

Target

\$500M+

GMV of the merchants we are aiming for next



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SEO, AEO & Discovery



Laurence O'Toole

VP SEO, AEO & Discovery,
Resolve Ai

80% of my spending started with an AI shortlist

AI-assisted purchases



Manually purchased

Ripe for AI agents



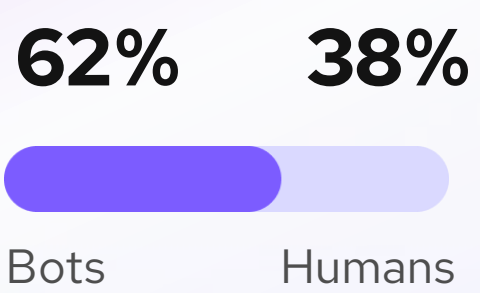
Still manual for now





More bots than humans read product pages and feeds

1



Bot traffic now exceeds human traffic 62% to 38%, and the gap is widening*

2



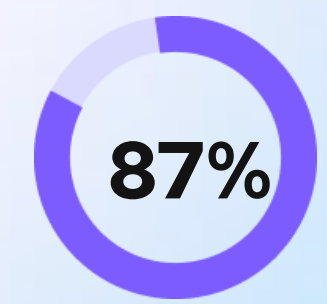
AI answer engines like ChatGPT make multiple background queries per user query

3



Autonomous agents like Manus and Claude run continuous 24/7 tasks

4



Product detail pages make up 87% of all pages visited by AI agents

Google UCP

Conversational attributes

- Question and answer
- Additional variants
- Popularity rank
- Related products
- Document link
- Item group

Source: Cloudflare Radar, 2026*



Longer questions. Shorter shortlists.

From keywords to conversations to shortlists

3x

longer Google AI Mode queries than search*

85%

of Grok conversations exceed 10 words^

75%

of ChatGPT queries exceed 10 words**

3%

of AI answers return just one brand ^

76%

add rivals even when you name a brand ^

74%

only considered brands AI suggested***

Source: Google*, RezolveAI Research^, OpenAI**, Growth Memo 2026***.



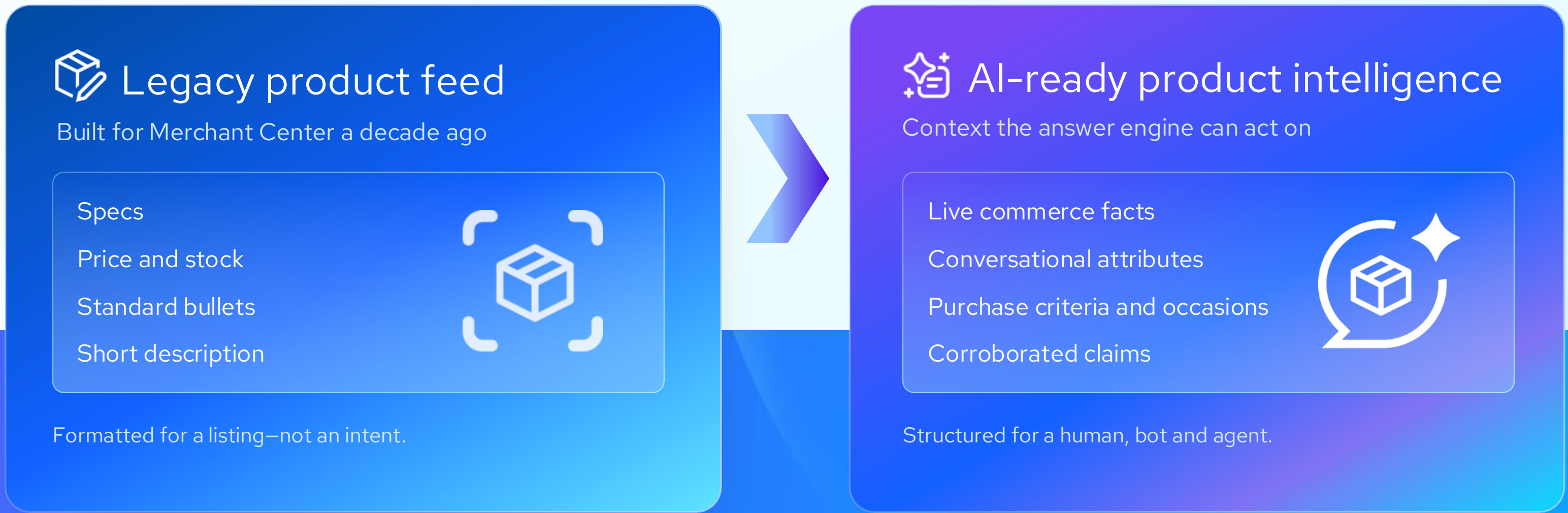
This is not a backpack....



"This is a backpack for a businessman who travels constantly and needs it to fit a 17" laptop, with robust zips, waterproof materials, and comfortable straps."



97 of America's 100 largest retailers publish no way for an AI agent to check out*



i The opportunity compounds: the sources engines trust today are the ones they return to tomorrow.

Source: Rezolve Ai research, 2026*



The optimization layer for agentic commerce

One platform. Three layers.

SEO Platform

Traditional search visibility
and performance tools

AEO Platform

AI answer engine
presence across
conversational models



Agentic Commerce

Contextual product
intelligence for humans,
bots, agents

WHY ?

HOW ?



WHAT ?



WHERE THE SALE HAPPENS

Get it right and the sale arrives **four ways**

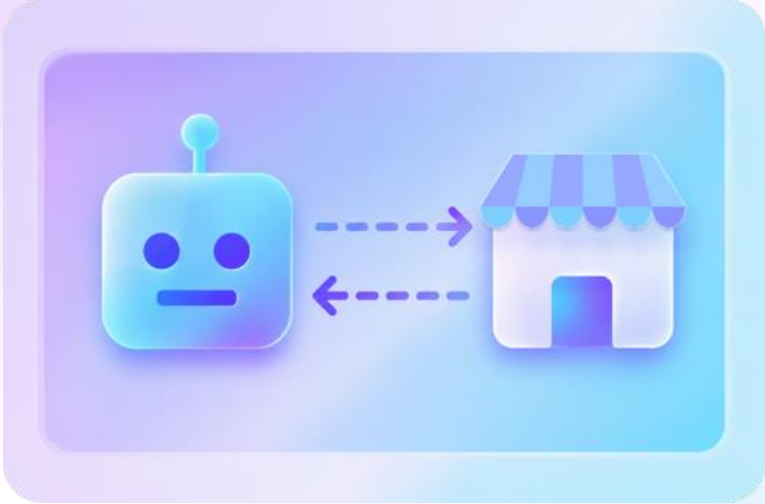


01

Inside the AI



She checks out without leaving the AI assistant

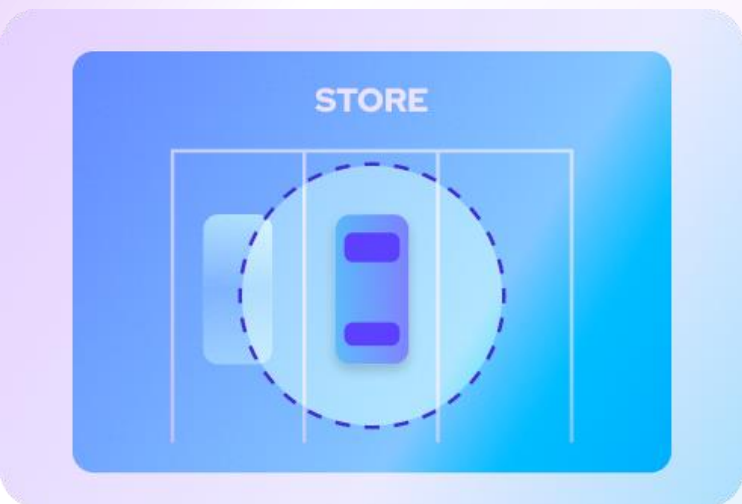


02

Agent to merchant



Her AI agent buys direct, machine to machine

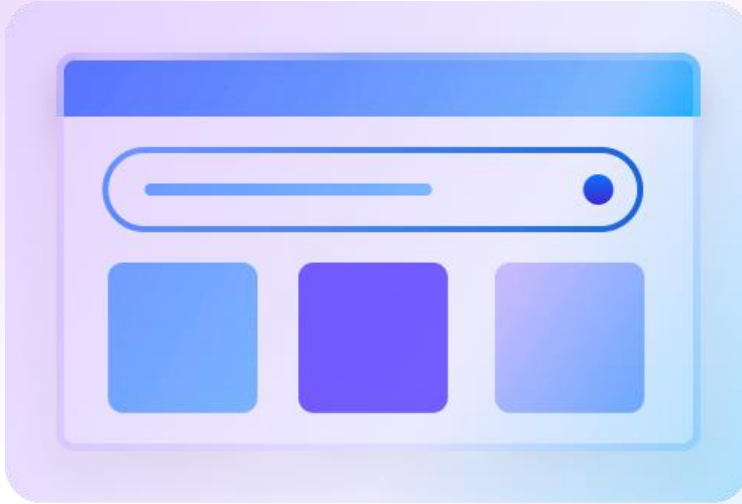


03

In store



She orders for collection; we know the moment she arrives



04

On your site



She clicks through to your store, ready to buy



resolvecommerce^{ai}

Conversational Commerce



David Ingram

Chief Experience Officer

Agentic Commerce



Agentic Commerce in three modes

01

**AI helps
consumers discover**

37%

of consumers turn to AI for
inspiration and ideas, most
often before they begin
shopping

02

**AI helps consumers
decide**

138%

growth in AI-referred traffic
to US retail sites, Q3 2026,
year on year

03

**AI buys for
consumers**

**Agents buying
from agents**

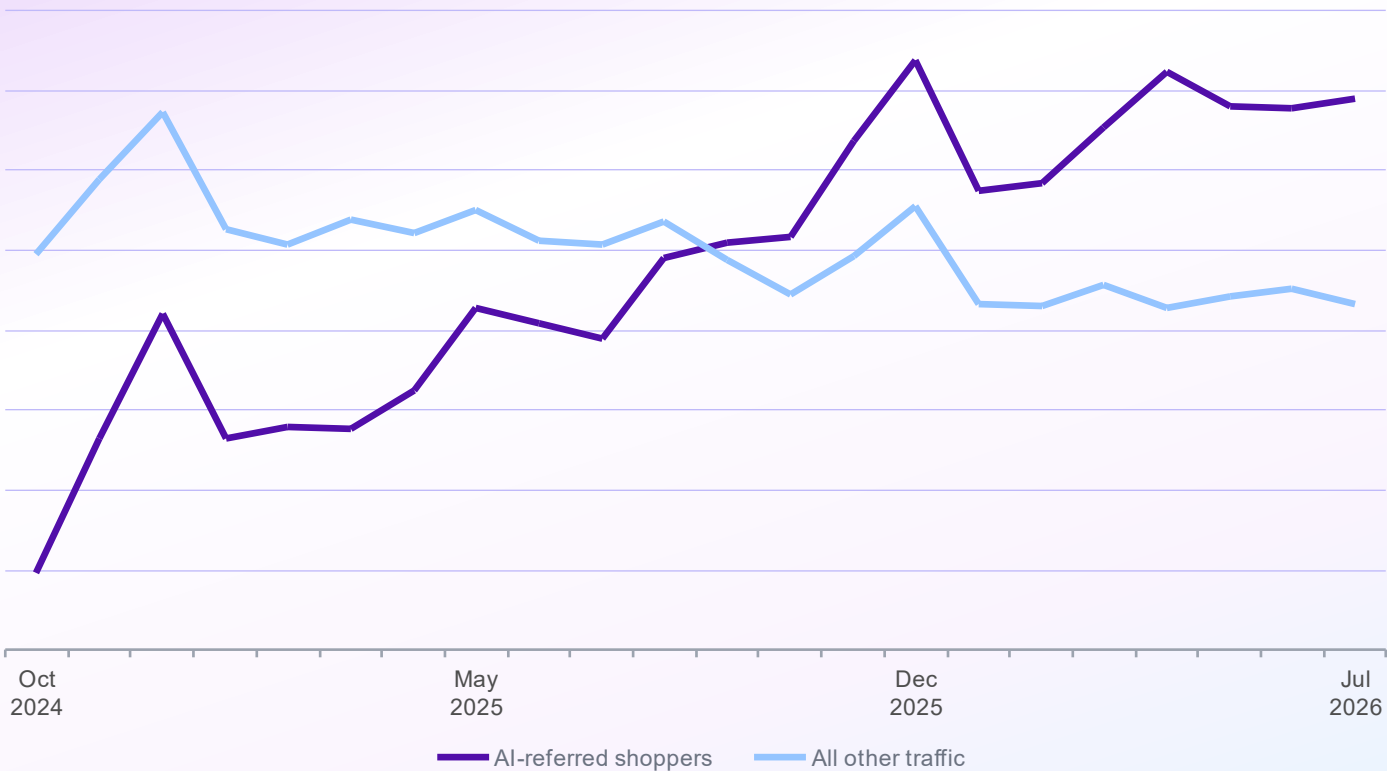
The next stage

Source: Adobe Digital Insights, Q3 AI Traffic Trends Report, August 2026.

So what?

THE GOOD NEWS

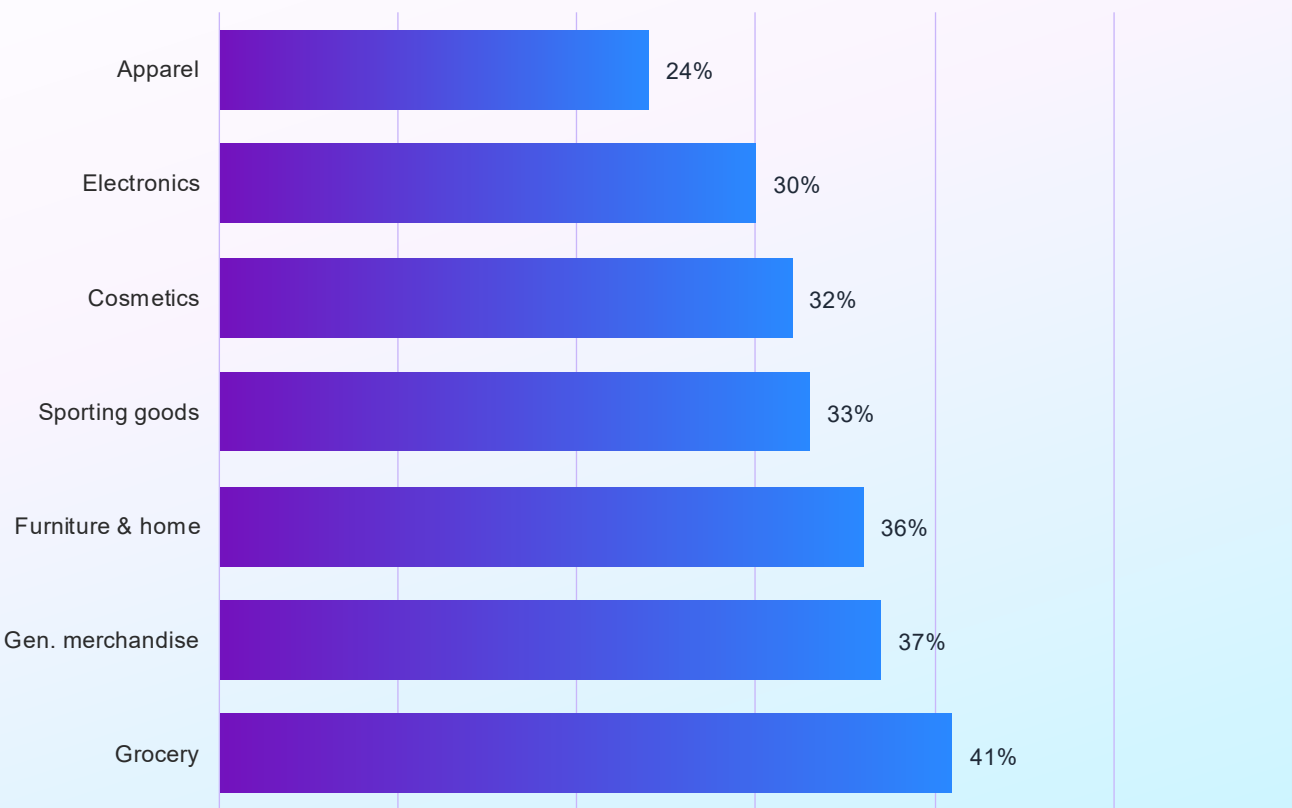
60% | higher conversion rate for AI-referred shoppers



● Monthly conversion rate, retail, October 2024 to July 2026

THE BAD NEWS

A significant share of commerce websites is invisible to AI



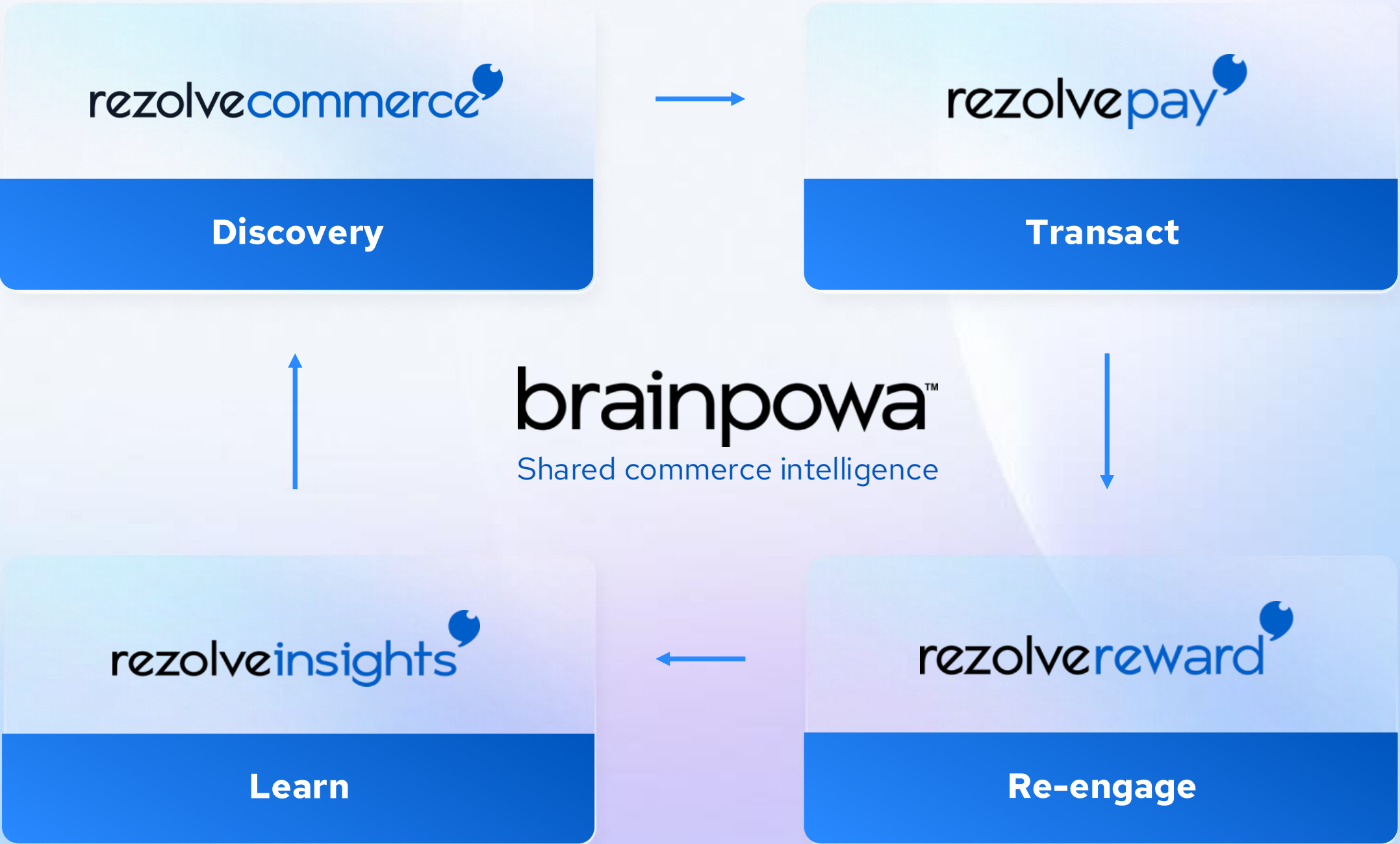
● Share of site content AI cannot read, by retail sub-industry

Source: Adobe Digital Insights, AI Traffic Trends Report, August 2026.



Connected products improve the customer journey

A single loop connects discovery, payment, loyalty and learning.



**More merchants.
More transactions.
More data.**

Shared product and transaction context can improve discovery, relevance and repeat engagement.



What we saw

- E-commerce UX is changing
- Domain-specific, commerce-trained
- Naturally- flowing conversations
- Trained to sell, not only converse
- Multi-model UX - voice + text +image
- Deployable on any brand surface

Next... Rezolve Pay



resolvepay

ResolvePay



Naga Samineni

CEO, ResolvePay

What payments costs a merchant today

2.3%

Of every card sale, taken in processing fees.
Charged on the sale and never on the profit

T+2

The settlement standard. A Friday sale
reaches the merchant's bank on Tuesday

i The Innovators Dilemma: Everyone inside the industry agrees it could be better. Nobody inside it has a reason to fix it.

Source: Derived from the Nilson Report, Merchant Processing Fees in the United States 2025.

Why shoppers abandon

70%
of carts are abandoned

Extra costs at checkout



40%

No trust with card details



19%

Forced account creation



18%

Checkout takes too long

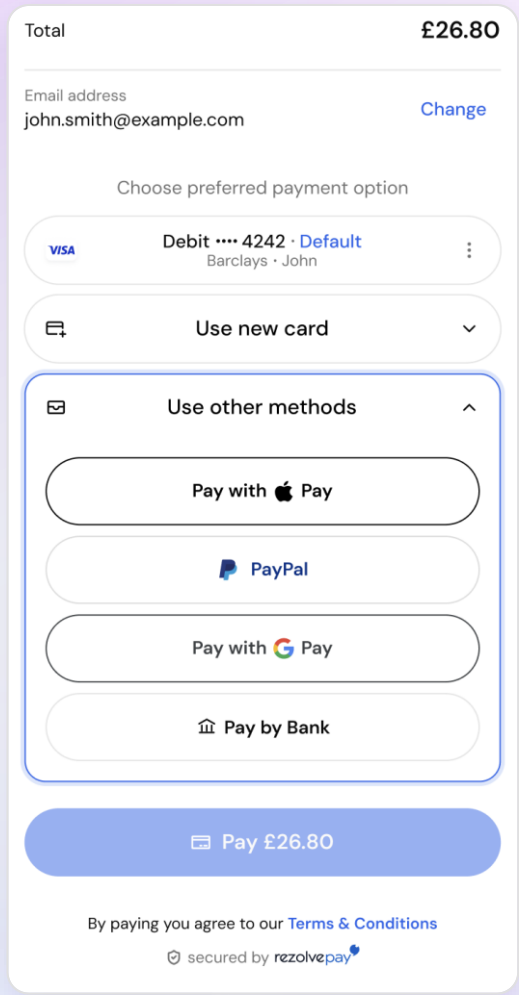


17%

Source. Baymard Institute 2025 average documented online shopping cart abandonment rate; Baymard Institute 2026 survey.



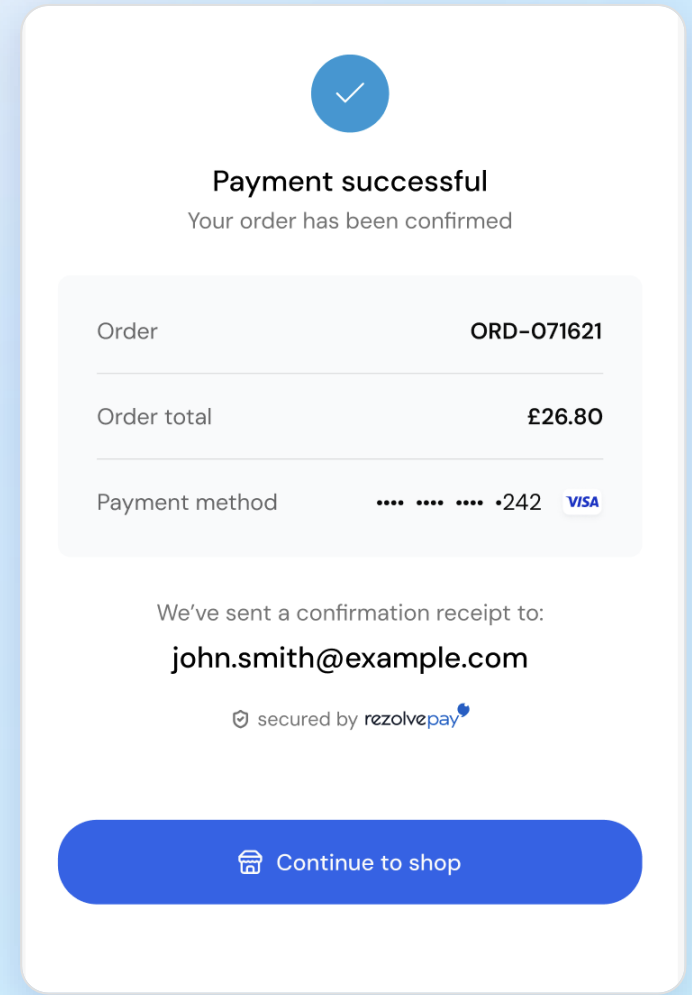
What RezolvePay will be



01
Every way to pay



02
Every new merchant grows the network

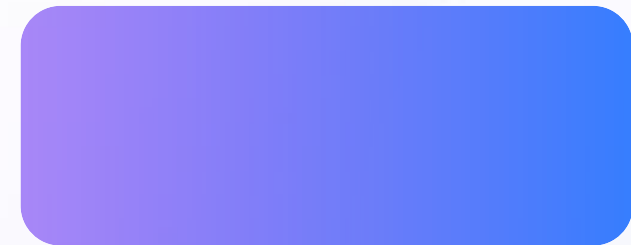


03
Less friction at checkout

What Rezolve Pay is addressing

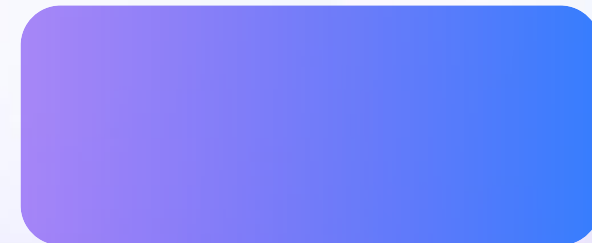
01 LESS FRICTION AT CHECKOUT

No trust with card details



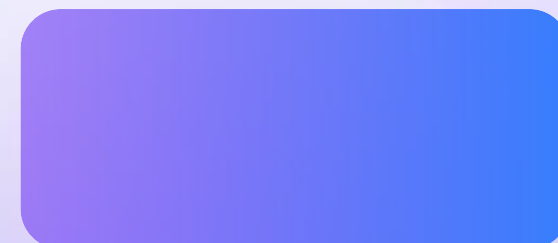
19%

Forced account creation



18%

Checkout takes too long



17%

02 BETTER ECONOMICS

1

Merchant sets a cashback rate for the lower-cost payment route

2

Shopper earns the reward automatically at checkout

3

Blended processing cost falls and margin improves

Source. Baymard Institute 2026 survey.



rezolvereward

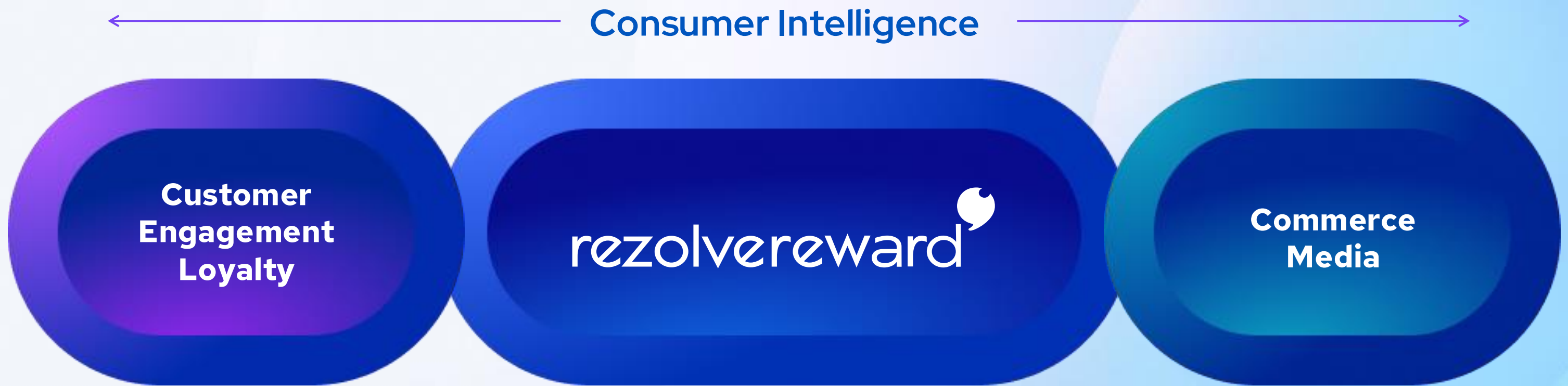
Rezolve Reward



James House
CEO, Reward



Reward sit at the intersection of banking and commerce



\$140bn

Spend Annually

100bn+

Transactions Analysed

15+

Markets Globally

14+

Million Customers

30+

Partnerships
Worlds
Largest FIS



30,000+

Worlds Largest
Retail Partners



A Powerful, Profitable engine that benefits every participant

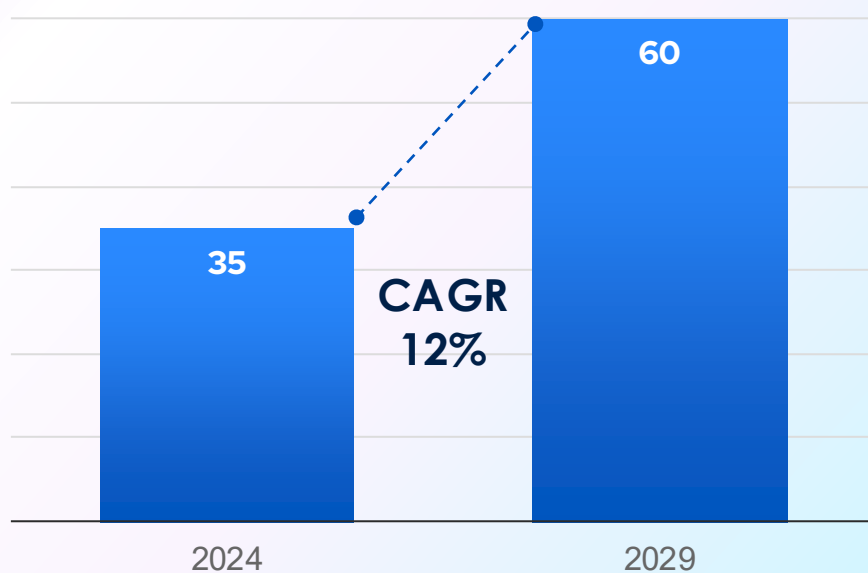




Three growing markets, one \$40BN opportunity

CUSTOMER ENGAGEMENT

Loyalty and engagement solution for banks

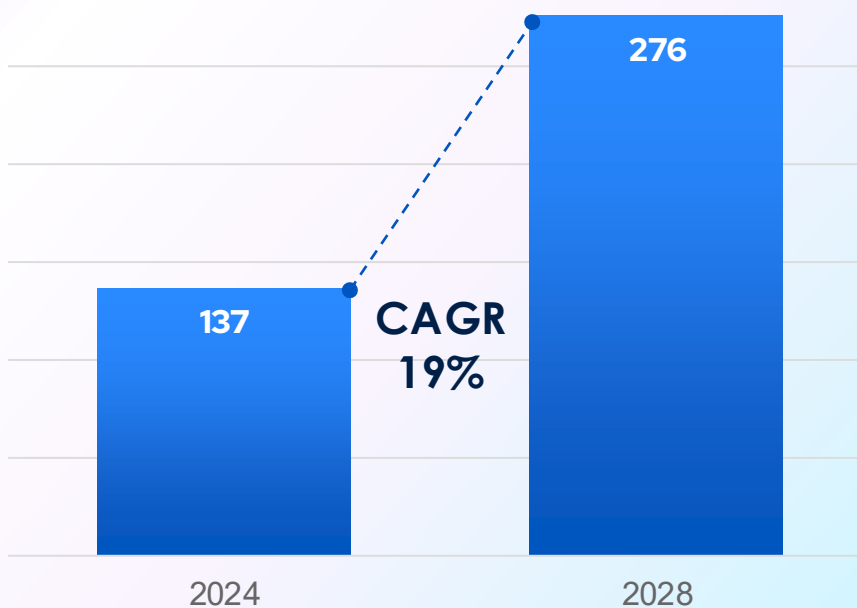


Cashback Rewards in Financial Services

(TAM in \$bn)

COMMERCE MEDIA

Intelligent activation solutions for retailers via card-linked commerce

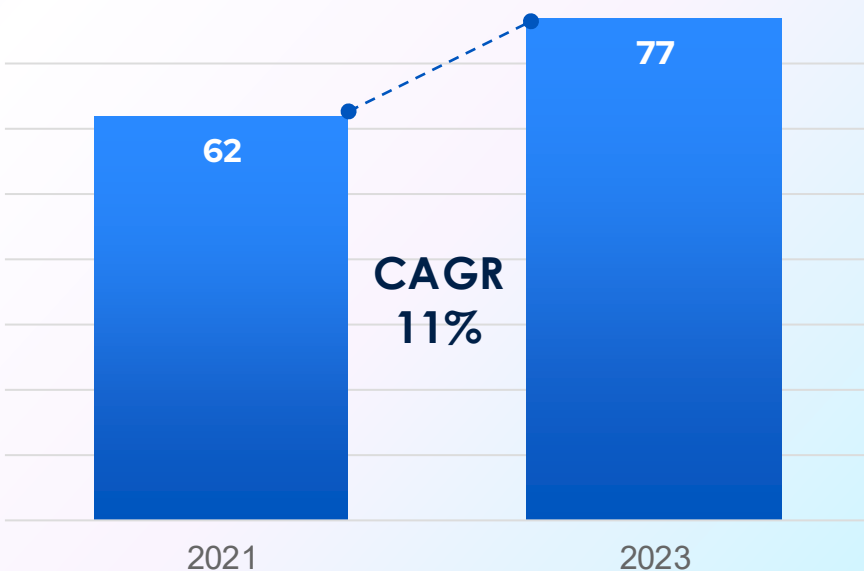


Retail Media Advertising Spend

(TAM in \$bn)

CONSUMER INTELLIGENCE

Consumer and market insights to support advertising strategies



Digital Data Analytics & Insights Market Size

(TAM in \$bn)

\$40bn

Addressable market

9%+

Annual growth for each market

\$200bn

The scale retail media has reached globally



resolveinsights

resolvereward



"At Mashreq, our ambition for Everyday Cashback is to make everyday spending more rewarding for customers, and for us to strengthen our relationship with customers beyond traditional banking services. To deliver that ambition, we needed a partner with the technology, merchant relationships, and intelligence capabilities to create relevant, personalized engagement at scale."

Chiraag Jogia

Senior Vice President, Global Head of Customer Value Management, Mashreq



"For more than a decade, we've worked with Reward on our MyRewards programme to help customers get more value from their everyday banking. By combining transaction insights with digital capabilities, we've been able to deliver more relevant offers and communications that make it easier for customers to benefit from the programme. As customer expectations continue to evolve, we remain focused on using data and technology responsibly to create more personalized and engaging experiences."

Lewis Broadie

Head of Current Accounts, NatWest





Commerce Infrastructure Technology



Sauvik Banerjee

Group Chief Technology
Officer, Rezolve Ai



Portfolio overview

rezolvecommerce

Discovery Engagement

Get Chosen

Discovery: AEO, Geo Location, Multi-modal Search, Browse & Recs
Engage: Conversational Commerce, Virtual Try-On
Merchandising

rezolvepay

Checkout

Get Paid

Click & Collect
Rezolve Pay: Payment Orchestration
Inventory & Returns Management

rezolvereward

Loyalty

Get Fans

Rezolve Pay: Balance
Reward: Loyalty platform for banks and brands

rezolveinsights

Insights

Get Chosen Again

Enrich Ai: PIM Enhancement Customer data hydration
Reward Insights: Consumer Intelligence, Insights & Commerce Media

Enterprise Services & Live Ops

Technology Services
Managed AI Services
Staff Augmentation
Consulting & CTO Squad
SRE
DevOps

brainpowa™

Models | Voice Orchestration | Rezolve Agent Studio | Agent Orchestration | distributed database (Structured & Blockchain)

Ai Ethics & Compliance Stack

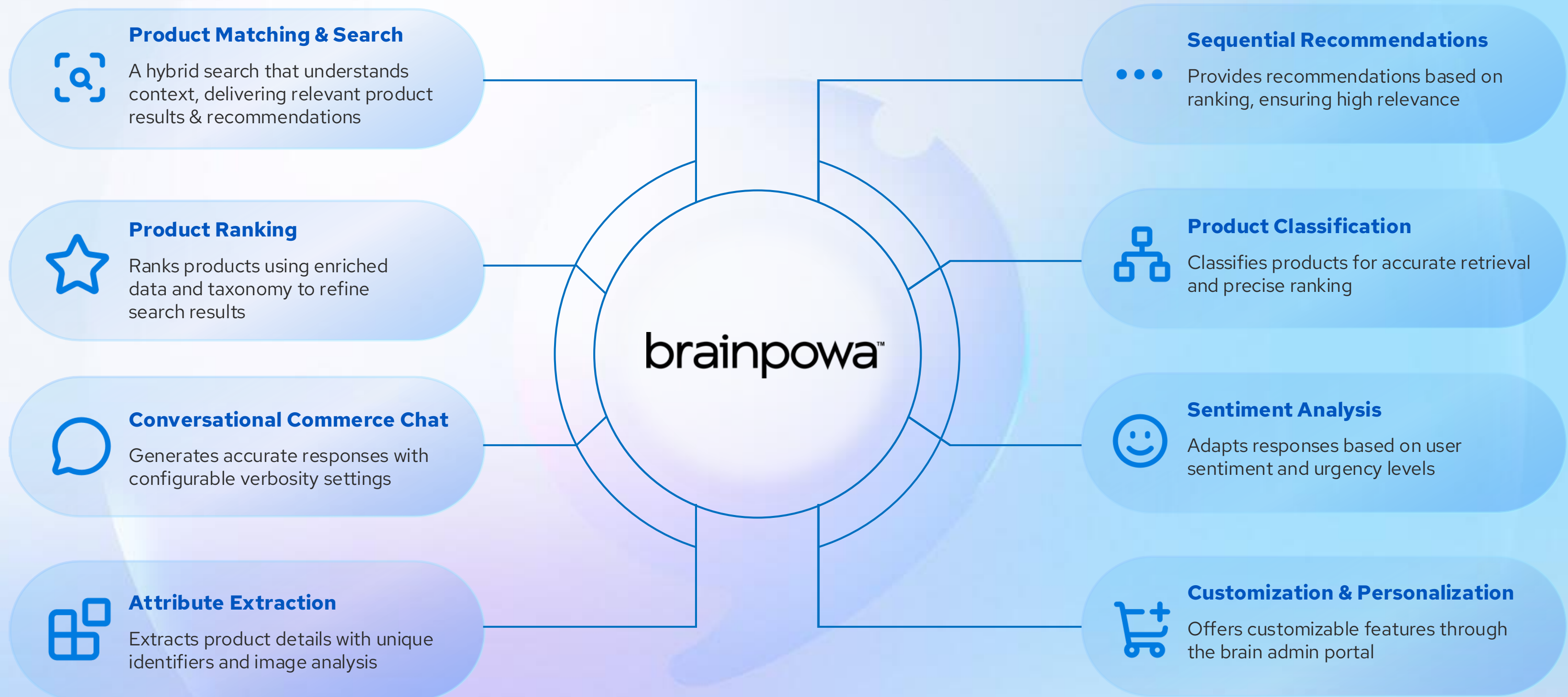
Rezolve Provenance: Invisible Watermark

TraceWare: performance & hallucination evaluation platform

Rezolve Auditable Ai: Tracking of agents and hallucination tracking

Payment Infrastructure & Commerce Data

DDS, Distributed Database as a Service | Product catalog & transaction records | Tokenized credentials | Rail-agnostic orchestration







Infrastructure

- Runtime
- Data
- Node foundations on the blockchain network



Database with brainpowa

- Compatible with brainpowa agentic framework
- Conversational commerce and Ai



Database value

- Blockchain powered product catalogue
- eCommerce transactions for search and orders
- Payment and transaction records



Applications & Product Experiences

- All applications
- Scalable eCommerce operations
- Enterprise Services

Capitalizing on the Opportunity



Dr. Steve Perry

Non-Executive Director,
Rezolve Ai



Elizabeth Lachhar

EVP Americas, Rezolve Ai



Partnership Panel

Howe Gu

Group SVP, Customer & Partners, Rezolve Ai

Kimberly McKinley

Senior Director, Microsoft Frontier Company

Saurabh Atri

Head of Retail Growth & Transformation, East Region, Tata Consultancy Services

Financial Overview



Arthur Yao

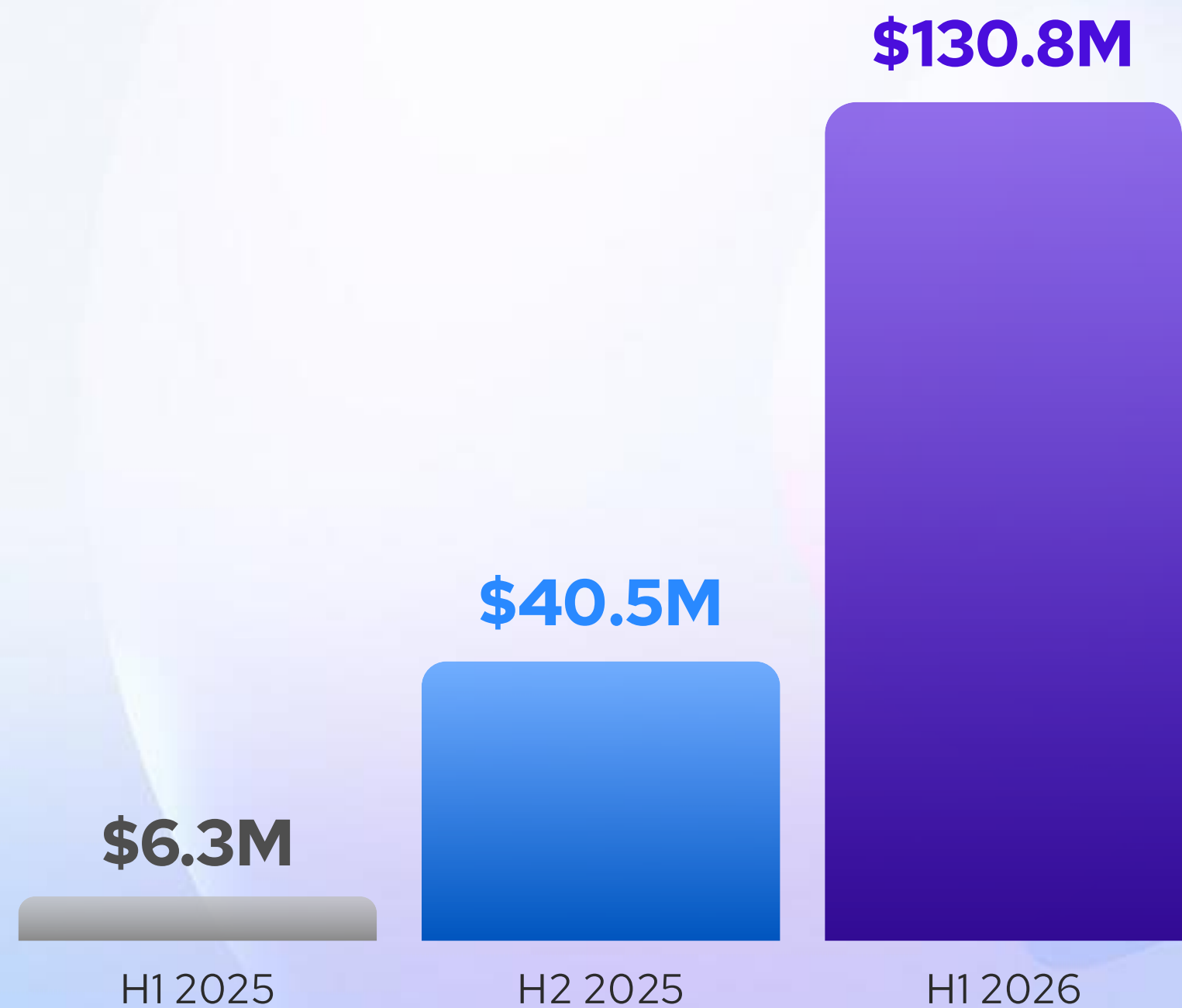
Chief Financial Officer,
Rezolve Ai



Yekaterina Gusin

Deputy Chief Financial
Officer, Rezolve Ai

Revenue scaled 21x year on year as deployments went live



543%

H2 2025 growth over H1 2025 as first deployments went live

2.8x

H1 2026 revenue versus all of FY2025 (\$46.8M)

~1,970%

H1 2026 revenue growth year on year, from \$6.3M in H1 2025



The underlying loss narrowed sharply against revenue

FROM REPORTED TO UNDERLYING

Reported operating loss	(128.1)
Share-based compensation	41.5
Depreciation and amortization	20.4
Exceptional items (including legal M&A costs, restructuring et al.)	33.6
Adjusted EBITDA loss	(32.6)

OPERATING LEVERAGE, H1 2026 VS H1 2025

3.0x

Revenue grew more than three times faster than the cost base

~**21x** revenue, against **6.8x** cost base
\$6.3m to \$130.8m, against \$24.0m to \$163.4m

+256 pts on adjusted EBITDA loss as % of revenue
(280.8%) to (24.9%)

US\$ millions unless stated. Adjusted EBITDA is a non-GAAP measure. Restricted cash is not immediately available for general corporate purposes.

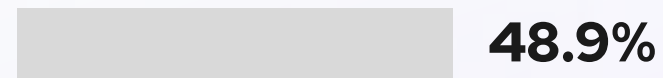
Growth from here comes from assets we already own

Go-to-market organization	Hired, trained and in the field.	Priority 1
Partner channels	Live and producing, with the direct sales team fully occupied by partner-sourced opportunities.	Priority 4
Services transition	Underway with Tata Consultancy Services and Tech Mahindra, with further partners to be announced.	Priority 4
Installed base	A surface to sell into, with existing clients expanding their commitments.	Priority 1
Infrastructure licensing	A revenue line running on technology already paid for.	Priority 3

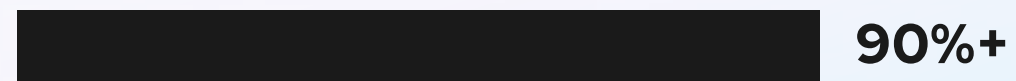
Path to profitability

1. Gross margin

H1 2026 blended



Core software



HOW

Revenue mix shifts toward software, recurring platform and infrastructure licensing

Integrators deliver the services layer while Rezolve Ai supplies the technology

2. Operating cost

c. \$60m annualized cost savings

HOW

Efficiency program implemented across five areas of the Group

Exceptional items of assembling the Group fall away

RESULT

Positive adjusted EBITDA

exiting H1 2027

+24.9 pts

minimum margin swing from (24.9%) in H1 2026 to above 0% exiting June 2027

Closing Remarks



Dan Wagner

Founder, Chairman &
CEO, Rezolve Ai

